



MDRS / INTRODUCTORY NOTE FOR THE PRESS

21 SEPTEMBER 2026

This is how I intend to reorganise France.

I designed the MDRS, the Dubuisson Model for Systemic Reorganisation, to enable the French people to earn a better living from their work and the State to honour its commitments. I intend to reorganise pay, taxation, production and public services together. I will lead this change with the French people.

The method I developed

I began this research in countries in crisis and at war, seeking ways to restore the functioning of the State and return wealth to their populations. More than fifteen years of work now inform an architecture tailored to France, its institutions and its territories: 647 mechanisms organised into 24 modules.

I start with a payslip, an episode of care or an administrative procedure: who needs it, who is responsible, with what resources and who pays? I then work back to the national accounts. When I change a payslip, I also account for the implications for the employer, taxes, benefits and pensions. The MDRS allows me to organise these changes together, rather than shift the burden from one party to another.

Earning a better living from work

I intend to reallocate employee and employer contributions upon their abolition: **70% towards pay, 30% towards lower employer costs**. I combine this with profit-sharing and simpler taxation. In the published illustrative payslip, the transfer amounts to **€1,052.70 per month, before the new levies**. I calculate what households are left with after tax, pension savings, the replacement of benefits and private expenses. I want to reduce poverty through earnings from work and employment. I will begin the process of enshrining equal pay for women and men in the Constitution, with checks and corrections of pay gaps for comparable work.

Access to healthcare close to home

I will organise care around each area's needs: medical practices, local facilities, mobile teams and a record shared among authorised professionals. I intend to reduce repetitive tasks and reallocate part of the net savings to frontline care. I want accessible appointments, ongoing follow-up and more clinical time for patients.

Being able to study and choose a career

I intend to pay those undertaking eligible studies and training: **€2,000 per month, including €200 invested for retirement**, with at least five years of work in France required to avoid repayment. I will rebuild teacher training pathways. I want studies to lead to a career and family finances not to prevent access to training.

Protecting pensions

I will organise individual funded pension savings and the planned pension supplement for eligible people, while maintaining the pensions payable during the transition.



I will lead this reorganisation.

Producing here and reducing bills

I intend to act on labour costs, energy, production taxes and market outlets at the same time. I will reduce taxes on electricity, fuels and heating to lower bills. I will develop electricity capacity and industrial and agricultural sectors. I will include water, soils and network maintenance in investment in climate adaptation. I want to make French production more competitive, support employment and reduce our dependencies.

Restoring security and enforcing decisions

I will coordinate law enforcement presence, action against trafficking and criminal proceeds, victim protection and the enforcement of decisions. I intend to reorganise the justice system around a **single case file**, a common timetable and a judge overseeing the case, with modernised court registries and safeguards for the defence. Resources will be calculated from the cases to be handled. A decision must have practical effects on people's lives.

Giving local areas the means to act

I intend to abolish VAT on eligible municipal purchases, to avoid paying VAT upfront and simplify investment. Every responsibility transferred will come with the resources it requires. In the overseas territories, I will organise co-operation with neighbouring countries around water, energy, healthcare, transport and production needs. I will also link defence resources to industrial capacity and its maintenance.

Funding reorganisation and reducing debt

I will mobilise net savings from reorganisation and the replacement of expenditure, revenue from the new tax framework and **distributable income from the sovereign wealth fund**. I will account for revenue losses and transition costs before allocating any savings. Contributions will be abolished alongside replacement funding for healthcare and pension entitlements. I intend to enshrine a balanced-budget rule in the Constitution, with regulated exceptions, and devote genuinely available resources to reducing debt.

Leading change with the French people

I will lead the transformation with public administrations: a person in charge, resources and a timetable for each workstream. I will simplify procedures and train staff whose duties change, while maintaining services. I intend to hold **referendums** so that the French people can make the major decisions, knowing their consequences and the conditions for their implementation. Preparations will begin in 2027; I am aiming for a coordinated changeover in incomes, taxation and benefits in **2028 or 2029**, once the legislation, capacity and funding are ready.

CURRENT STATUS The rules and initial quantified examples have been published. I am continuing to consolidate the work on national funding, transition costs and overall effects. The examples remain subject to their assumptions.